

APPENDIX 1



UK Shared Prosperity Fund (UKSPF)

Investment Plan

North East Derbyshire District Council

Draft Final
18 July 2022

Your location

To be eligible for funding, you will need to be applying on behalf of a lead authority in one of the [delivery geographies](#).

North East Derbyshire

For Scotland and Wales only: Who else is this investment plan being submitted on behalf of? Select all that apply

Your details

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1. LOCAL CHALLENGES AND OPPORTUNITIES

In this section, we will ask you:

- If you've identified any challenges or opportunities, you intend to support
- Which of the UKSPF investment priorities these fall under

ARE THERE ANY LOCAL CHALLENGES YOU FACE WHICH FALL UNDER THE COMMUNITIES AND PLACE INVESTMENT PRIORITY?

(If yes) Describe these challenges, give evidence where possible

The vision for North East Derbyshire District Council (NEDDC) is 'A District that is clean and attractive, where people are proud to live and work, where they will prosper and feel safe, happy and healthy.' To achieve this ambition, one of NEDDC's main focuses is on town and village centre regeneration as many high streets have struggled recently due to the rise of online shopping and decrease in footfall. There is also a weakness in the current evening economy and cultural offering within these centres.

In the public survey, people commented that there is a lack of diversity in the local offer. Too often schemes focus on just town centres, however there is also a need to focus on villages around NED District to create a stronger community feel. Furthermore, there is not a unified approach across the towns and villages. We need to make sure that there is a balanced mix of projects which create pride and long term changes to the area, and also more infrastructure projects such as charging points, to make both a difference now and for future generations. Lastly, improvements to green spaces and routeways need to be beneficial to the local environment, whilst also improving health and well-being as well as tackling childhood obesity, access to employment, services and leisure opportunities.

ARE THERE ANY LOCAL OPPORTUNITIES UNDER THE COMMUNITIES AND PLACE INVESTMENT PRIORITY THAT YOU INTEND TO SUPPORT?

(If yes) Describe these opportunities, give evidence where possible

NEDDC is committed to supporting opportunities and interventions which make positive improvements and a visible difference across towns and villages in the local area. As such the majority of projects in this investment plan fall within the 'Communities and Place' investment priority focusing on town centre improvement, green spaces and parks, and improving village halls. The aim in creating safe and accessible community spaces is to promote civic pride, reduce crime, increase footfall and thereby increase spending in the local economy. Overall, NEDDC aims to build a warm and strong "togetherness" in promoting civic pride through improvements in communities and place. Improving the public realm and streetscapes of towns and village centres can also support the visitor economy and tourism, taking advantage of NED District's rural landscape including nearby beauty spots such as the Peak District National Park.

ARE THERE ANY LOCAL CHALLENGES YOU FACE WHICH FALL UNDER THE SUPPORTING LOCAL BUSINESS INVESTMENT PRIORITY?

(If yes) Describe these challenges, give evidence where possible

As one of the key priorities, NEDDC seeks to support businesses to maximise their potential. Within the NED District the majority of the business base is micro-businesses or small businesses. Therefore, there is a continual need to support either start-up businesses or self-employed businesses, as well as supporting micro-business to evolve and grow their businesses. In some cases, businesses will need to modernise or adopt digital technology such as an online e-commerce or utilising an online booking system. Supporting local businesses could potentially lead a business owner to take up commercial space, which in turn can support the development of vibrant and thriving town and village centres.

ARE THERE ANY LOCAL OPPORTUNITIES UNDER THE SUPPORTING LOCAL BUSINESS INVESTMENT PRIORITY THAT YOU INTEND TO SUPPORT?

(If yes) Describe these opportunities, give evidence where possible

As mentioned above, most of the business base in NEDDC is micro and small enterprises. There is provision for comprehensive business support and advice ranging from helping entrepreneurs create a start-up, writing business plans and advice on access to finance. Working in partnership

with other organisations within the greater area, there is also provision to support small business to grow and expand depending on the business sector.

As noted in the LPG survey, there is strong support where respondents felt this priority is 'really important' to have awareness and a programme to help support and develop local innovation. NED District has a large number of small and medium manufacturing businesses. NEDDC believes providing holistic business advice will complement existing provision of services by local organisations, universities, and colleges.

ARE THERE ANY LOCAL CHALLENGES YOU FACE WHICH FALL UNDER THE PEOPLE AND SKILLS INVESTMENT PRIORITY? (In Scotland, Wales, and Northern Ireland this should also include challenges relating to Multiply)

(If yes) Describe these challenges, give evidence where possible

There is a strong priority focusing on the green growth and the low carbon economy across NED District as well as in the D2N2's Recovery Plan. However, current feedback from sector stakeholders is that there is no incentive for employers to upskill their workforce with "green skills" at this time. From a training provider perspective, there are considerations around the cost of delivering training programmes and which programmes should be delivered. The view of some respondents is that retrofitting of old properties with no cavity wall with insulation is a very disruptive process once it goes beyond the basic loft insulation and how this 'gap' is approached requires a lot of work and development.

ARE THERE ANY LOCAL OPPORTUNITIES UNDER THE PEOPLE AND SKILLS INVESTMENT PRIORITY THAT YOU INTEND TO SUPPORT? (In Scotland, Wales, and Northern Ireland this should also include challenges relating to Multiply)

(If yes) Describe these opportunities, give evidence where possible

NEDDC has a large number of small and medium manufacturing businesses within its geography. We understand that it is also expected that there will not be sufficient new talent coming through apprenticeships, colleges, universities etc. to meet future workforce demands. It is essential to ensure the local working age population including young people are encouraged to access relevant training in order to upskill themselves that will enable them to improve their standard of living/ economic status, as well as making contributions to the development of the local economy. This will be investigated further to inform commissioning in year 3 (2024/25) where NEDDC has included provisions to support the UK government's Net Zero agenda through upskilling the workforce for 'green jobs.'

2. INTERVENTIONS

In this section, we will ask you about:

- Interventions you've chosen for each year of funding
- Outcomes you want to deliver
- Any interventions that are not listed here
- How these interventions fall under the UKSPF investment priorities, and your rationale
- Interventions not included in our list will be assessed before being approved, where you will need to show a clear rationale, how the intervention is value for money, what outcomes it will deliver and how you will monitor and evaluate the intervention. This may include a theory of change or logic chain.

Communities & Place

WHAT ARE THE OUTCOMES YOU WANT TO DELIVER UNDER THE COMMUNITIES AND PLACE INVESTMENT PRIORITY? SELECT ALL THAT APPLY.	
Outcome	Tick if applicable
Jobs created	✓
Jobs safeguarded	✓
Increased footfall	✓
Increased visitor numbers	✓
Reduced vacancy rates	✓
Greenhouse gas reductions	✓
Improved perceived/experienced accessibility	✓
Improved perception of facilities/amenities	✓
Increased number of properties better protected from flooding and coastal erosion	
Increased users of facilities / amenities	✓
Improved perception of facility/infrastructure project	✓
Increased use of cycleways or paths	✓
Increase in Biodiversity	✓
Increased affordability of events/entry	
Improved perception of safety	✓
Reduction in neighbourhood crime	✓
Improved engagement numbers	✓
Improved perception of events	
Increased number of web searches for a place	✓
Volunteering numbers as a result of support	✓
Number of community-led arts, cultural, heritage and creative programmes as a result of support	✓
Increased take up of energy efficiency measures	✓
Increased number of projects arising from funded feasibility studies	✓
Number of premises with improved digital connectivity	✓
None of the above	

SELECT THE INTERVENTIONS YOU INTEND TO USE WHICH MEET THE COMMUNITIES AND PLACE INVESTMENT PRIORITY. YOU CAN SELECT AS MANY AS YOU LIKE.
Intervention
<i>A full list of nation-specific interventions is available in the relevant annex to the Prospectus.</i>
E1: Funding for improvements to town centres and high streets, including better accessibility for disabled people, including capital spend and running costs.
E3: Creation of and improvements to local green spaces, community gardens, watercourses and embankments, along with incorporating natural features into wider public spaces.
E7: Support for active travel enhancements in the local area.
E8: Funding for the development and promotion of wider campaigns which encourage people to visit and explore the local area.

E9: Funding for impactful volunteering and/or social action projects to develop social and human capital in local places.
E11: Investment in capacity building and infrastructure support for local civil society and community groups.
E12: Investment in community engagement schemes to support community involvement in decision making in local regeneration.
E14: Funding to support relevant feasibility studies.

DO YOU PLAN TO USE ANY INTERVENTIONS NOT INCLUDED IN THE COMMUNITIES AND PLACE LIST?	
State the name of each of these additional interventions and a brief description of each of these	
NA	
Explain how each intervention meets the Communities and Place investment priority. Give evidence where possible, including why it is value money and the outcomes you want to deliver.	
N/A	
Do you consider that any of these interventions may provide a subsidy to potential recipients of the funding under the intervention’s planned activity? All bids must also consider how they will deliver in line with subsidy control as set out in the guidance.	
No – N/A	
Detail the assessment you undertook to consider whether the intervention is a subsidy and any specific measures you will take to make sure the subsidy is permitted.	
The Council has assessed compliance against the Government’s subsidy allowance guidance: https://www.gov.uk/government/publications/complying-with-the-uks-international-obligations-on-subsidy-control-guidance-for-public-authorities . No direct grants will be awarded to private enterprise.	

HAVE YOU ALREADY IDENTIFIED ANY PROJECTS WHICH FALL UNDER THE COMMUNITIES AND PLACE INVESTMENT PRIORITY?	
Describe these projects, including how they fall under the Communities and Place investment priority and the location of the proposed project.	
<p><u>Town Centre Improvements: Pride in the Public Realm</u> Supporting the development of public space, with potential works including new paving, landscaping, street furniture, lighting and public art. District wide, with priority focus given to Dronfield.</p> <p><u>Green Space and Routeways: Quality Parks and Play Areas</u> Developing the existing play areas within the District to provide attractive facilities accessible to users and contribute to their physical, social and emotional development. Specific focus will be given to Lansbury Park in Eckington which is a development with Green Flag aspirations that links strategically to Levelling Up Fund plans.</p> <p><u>Green Space and Routeways: Pilot Sustainable Walking and Cycling Route Developments</u> Adding value to walking and sustainable travel links by improving and signage, way markers, QR codes, interpretation and physical access on existing local trails, footpaths and routeways.</p> <p><u>Green Space and Routeways: Chesterfield Canal Improvements</u> Identifying the opportunities for future development by undertaking an economic impact assessment for the length of canal between Chesterfield and Kiveton and a series of more detailed analyses based on geographical areas or themes.</p> <p><u>Engaged and Enriched Communities: Community Activities</u></p>	

Activities for younger people across the District, focused on supporting social inclusion and mitigating Anti-Social Behaviour.

Engaged and Enriched Communities: Inclusive Communities

Supporting voluntary-led community activity and social inclusion across the District with a focus on the economic and social sustainability in households and communities. This can be through advice, guidance, training and facilitation on issues such as fuel efficiency, household finances, access to entitlements and developing social networks.

Engaged and Enriched Communities: Enhancing Village Halls and Community Venues

Supporting the development of public and third sector operated community facilities within the District to enable them to be sustainable, quality, attractive venues that are utilised by their residents and hirers. This will enable them to offer suitable space for performances, groups, service delivery, private hire and meetings. Grants will be available for renovations which extend facility capacity and provide energy efficient adaptations and installations which support the climate change agenda and the lowering of energy bills.

Engaged and Enriched Communities: Exploring the District

Promoting the District and its cultural offer to residents, visitors and inward investors by facilitating and publicising the local leisure, tourism, arts and cultural offer through social media campaigns, films and guided walks.

Do you consider these projects may provide a subsidy to potential recipients of the funding under the proposed planned activity?

All bids must also consider how they will deliver in line with subsidy control as [set out in the guidance](#).

No

Detail the assessment you undertook to consider whether the proposed projects constitute a subsidy and any specific measures you will take to make sure the subsidy is permitted.

The Council has assessed compliance against the Government’s subsidy allowance guidance: <https://www.gov.uk/government/publications/complying-with-the-uks-international-obligations-on-subsidy-control-guidance-for-public-authorities>. No direct grants will be awarded to private enterprise.

Supporting Local Business

WHAT ARE THE OUTCOMES YOU WANT TO DELIVER UNDER THE SUPPORTING LOCAL BUSINESS INVESTMENT PRIORITY? SELECT ALL THAT APPLY.	
Outcome	Tick if applicable
Jobs created	✓
Jobs safeguarded	✓
Increased footfall	✓
Increased visitor numbers	✓
Reduced vacancy rates	✓
Greenhouse gas reductions	✓
Number of new businesses created	✓
Improved perception of markets	✓
Increased business sustainability	✓
Increased number of businesses supported	✓
Increased amount of investment	✓
Improved perception of attractions	✓
Number of businesses introducing new products to the firm	✓
Number of organisations engaged in new knowledge transfer activity	✓
Number of premises with improved digital connectivity	✓
Number of businesses adopting new to the firm technologies or processes	✓
Number of new to market products	
Number of R&D active businesses	
Increased number of innovation active SMEs	✓
Number of businesses adopting new or improved products or services	✓
Increased number of innovation plans developed	
Number of early stage firms which increase their revenue following support	✓
Number of businesses engaged in new markets	
Number of businesses engaged in new markets	
Number of businesses increasing their export capability	
Increased amount of low or zero carbon energy infrastructure installed	
Number of businesses with improved productivity	✓
Increased number of projects arising from funded feasibility studies	✓
Increased number of properties better protected from flooding and coastal erosion	
None of the above	

SELECT THE INTERVENTIONS YOU INTEND TO USE WHICH MEET THE SUPPORTING LOCAL BUSINESS INVESTMENT PRIORITY. YOU CAN SELECT AS MANY AS YOU LIKE.
Intervention <i>A full list of nation-specific interventions is available in the relevant annex to the Prospectus.</i>
E16: Investment in open markets and improvements to town centre retail and service sector infrastructure with wrap-around support for small businesses.
E23: Strengthening local entrepreneurial ecosystems, and supporting businesses at all stages of their development to start, sustain, grow and innovate, including through local networks.

DO YOU PLAN TO USE ANY INTERVENTIONS NOT INCLUDED IN THE SUPPORTING LOCAL BUSINESS LIST?
State the name of each of these additional interventions and a brief description of each of these
N/A
Explain how each intervention meets the Supporting Local Business investment priority. Give evidence where possible, including why it is value money and the outcomes you want to deliver.
N/A

**Do you consider that any of these interventions may provide a subsidy to potential recipients of the funding under the intervention’s planned activity?
All bids must also consider how they will deliver in line with subsidy control as [set out in the guidance](#).**

No

Detail the assessment you undertook to consider whether the intervention is a subsidy and any specific measures you will take to make sure the subsidy is permitted.

The Council has assessed compliance against the Government’s subsidy allowance guidance: <https://www.gov.uk/government/publications/complying-with-the-uks-international-obligations-on-subsidy-control-guidance-for-public-authorities> .

HAVE YOU ALREADY IDENTIFIED ANY PROJECTS WHICH FALL UNDER THE SUPPORTING LOCAL BUSINESS INVESTMENT PRIORITY?

Describe these projects, including how they fall under the Supporting Local Business investment priority and the location of the proposed project.

Town Centre Improvements: Brighter Business Scheme

To increase footfall, local spend, positive perceptions and sustainability, a centrally administered improvements to shop fronts and premises within the District which meet design guide standards, and facilitating space for ‘pop-ups’ and short term displays.

Growing and Sustaining Businesses: Advice and Guidance

The provision of dedicated District-wide holistic, cross-sector business advice, supporting those establishing a new business as well as existing businesses wishing to develop and grow. This will be delivered through specialist business advisors.

Do you consider these projects may provide a subsidy to potential recipients of the funding under the proposed planned activity?

All bids must also consider how they will deliver in line with subsidy control as [set out in the guidance](#).

No

Detail the assessment you undertook to consider whether the proposed projects constitute a subsidy and any specific measures you will take to make sure the subsidy is permitted.

The Council has assessed compliance against the Government’s subsidy allowance guidance: <https://www.gov.uk/government/publications/complying-with-the-uks-international-obligations-on-subsidy-control-guidance-for-public-authorities> .

People & Skills

WHAT ARE THE OUTCOMES YOU WANT TO DELIVER UNDER THE PEOPLE AND SKILLS INVESTMENT PRIORITY? SELECT ALL THAT APPLY.	
Outcome	Tick if applicable
Number of economically inactive individuals in receipt of benefits they are entitled to following support	
Increased active or sustained participants of UKSPF beneficiaries in community groups [and/or] increased employability through development of interpersonal skills	
Increased proportion of participants with basic skills (English, maths, digital and ESOL)	
Number of people in supported employment [and] number of people engaging with mainstream healthcare services	
Number of people sustaining engagement with keyworker support and additional services	
Number of people engaged in job-searching following support	
Number of people in employment, including self-employment, following support	
Number of people sustaining employment for 6 months	
Increased employment, skills and/or UKSPF objectives incorporated into local area corporate governance	
Number of people in education/training	✓
Increased number of people with basic skills (English, maths, digital and ESOL)	
Fewer people facing structural barriers into employment and into skills provision	
Increased number of people familiarised with employers' expectations, including, standards of behaviour in the workplace	
Fewer people facing structural barriers into employment and into skills provision	
Number of people gaining a qualification or completing a course following support	
Number of people gaining qualifications, licences, and skills	✓
Number of economically active individuals engaged in mainstream skills education, and training.	✓
Number of people engaged in life skills support following interventions	
Number of people with proficiency in pre-employment and interpersonal skills (relationship, organisational and anger-management, interviewing, CV and job application writing)	
Multiply only - Increased number of adults achieving maths qualifications up to, and including, Level 2.	
Multiply only - Increased number of adults participating in maths qualifications and courses up to, and including, Level 2.	
None of the above	

SELECT THE INTERVENTIONS YOU INTEND TO USE WHICH MEET THE PEOPLE AND SKILLS INVESTMENT PRIORITY. YOU CAN SELECT AS MANY AS YOU LIKE.
Intervention
<i>A full list of nation-specific interventions is available in the relevant annex to the Prospectus.</i>
E39: Green skills courses targeted around ensuring we have the skilled workforce to achieve the government's net zero and wider environmental ambitions.

DO YOU PLAN TO USE ANY INTERVENTIONS NOT INCLUDED IN THE PEOPLE AND SKILLS LIST?
State the name of each of these additional interventions and a brief description of each of these
N/A

<p>Explain how each intervention meets the People and Skills investment priority. Give evidence where possible, including why it is value money and the outcomes you want to deliver.</p>	
<p>N/A</p>	
<p>Do you consider that any of these interventions may provide a subsidy to potential recipients of the funding under the intervention’s planned activity? All bids must also consider how they will deliver in line with subsidy control as set out in the guidance.</p>	
<p style="text-align: right;">No</p>	
<p>Detail the assessment you undertook to consider whether the intervention is a subsidy and any specific measures you will take to make sure the subsidy is permitted.</p>	
<p>The Council has assessed compliance against the Government’s subsidy allowance guidance: https://www.gov.uk/government/publications/complying-with-the-uks-international-obligations-on-subsidy-control-guidance-for-public-authorities. No direct grants will be awarded to private enterprise.</p>	

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ENGLAND ONLY: People and Skills interventions can only be used in 2022-2023 and 2023-2024 if you have identified a local voluntary and community provision, previously supported by the European Social Fund, at risk of closure. If you have not identified a suitable provision, you will not be able to select interventions for 2022-2023 and 2023-2024 and your investment plan will not be approved.

HAVE YOU ALREADY IDENTIFIED ANY PROJECTS for 2024-2025 WHICH FALL UNDER THE PEOPLE AND SKILLS INVESTMENT PRIORITY?

Describe the projects for 2024-25, including how they fall under the People and Skills investment priority and the location of the proposed project.

Skills for the Future: Sustainable Energy Skills for Existing Trades

Upskilling to support the implementation of low-carbon and energy efficiency schemes. To work with partners to develop nationally recognised accredited units to support people working in the construction sector to gain additional qualifications in the low carbon arena.

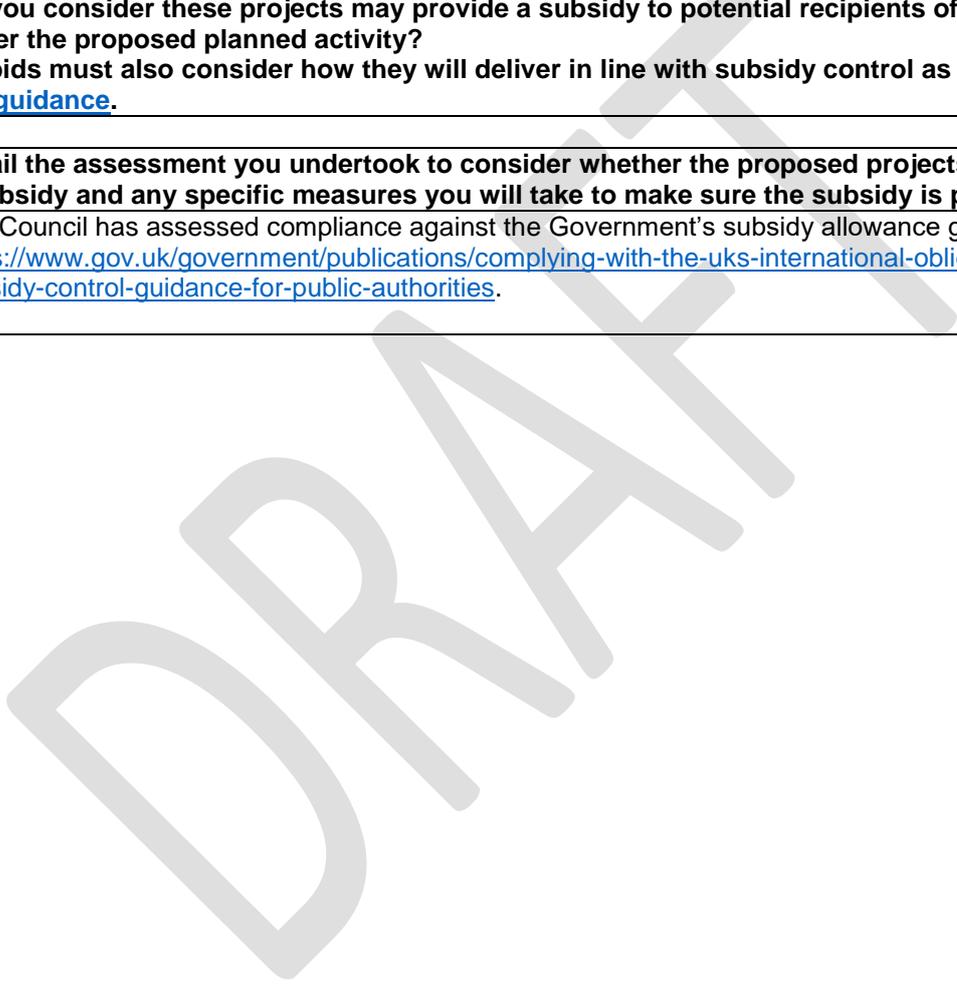
Do you consider these projects may provide a subsidy to potential recipients of the funding under the proposed planned activity?

All bids must also consider how they will deliver in line with subsidy control as [set out in the guidance](#).

Yes

Detail the assessment you undertook to consider whether the proposed projects constitute a subsidy and any specific measures you will take to make sure the subsidy is permitted.

The Council has assessed compliance against the Government's subsidy allowance guidance: <https://www.gov.uk/government/publications/complying-with-the-uks-international-obligations-on-subsidy-control-guidance-for-public-authorities>.



HAVE YOU IDENTIFIED A LOCAL VOLUNTARY PROVISION AT RISK AS PART OF YOUR PEOPLE AND SKILLS INVESTMENT PRIORITIES?		
		No
(If Yes) Describe the local voluntary provision at risk and your rationale for supporting it.		
N/A		
Provide the European Social Fund Project Names and Project References for this voluntary and community provision at risk.		
N/A		
What year do you intend to fund these projects? Select all that apply.		
2022-2023	2023-2024	2024-2025
Describe the projects for 2022-2023 and 2023-2024, including how they fall under the People and Skills investment priority and the location of the proposed project.		
N/A		
Do you consider these projects may provide a subsidy to potential recipients of the funding under the proposed planned activity? All bids must also consider how they will deliver in line with subsidy control as set out in the guidance .		
		No
Detail the assessment you undertook to consider whether the proposed projects constitute a subsidy and any specific measures you will take to make sure the subsidy is permitted.		
N/A		

SCOTLAND, WALES & NORTHERN IRELAND ONLY (Not Applicable)		
HAVE YOU ALREADY IDENTIFIED ANY PROJECTS WHICH FALL UNDER THE PEOPLE AND SKILLS INVESTMENT PRIORITY?		
Yes		No
Describe the projects, including how they fall under the People and Skills investment priority and the location of the proposed project.		
N/A		
Do you consider these projects may provide a subsidy to potential recipients of the funding under the proposed planned activity? All bids must also consider how they will deliver in line with subsidy control as set out in the guidance .		
N/A		N/A
Detail the assessment you undertook to consider whether the proposed projects constitute a subsidy and any specific measures you will take to make sure the subsidy is permitted.		
N/A		

3. APPROACH TO DELIVERY AND GOVERNANCE

In this section, we will ask you about:

- Structures you have in place to support delivery
- Support you have from stakeholders and the local community
- How you've engaged with MPs as part of your investment plan
- Opportunities you have identified to work with other places

Places need to show how MPs that cover the lead local authority have been engaged on the investment plan and whether they support it. More detail on the role of MPs can be found here.

Stakeholder Engagement & Support

STAKEHOLDER ENGAGEMENT AND SUPPORT		
Have you engaged with any of the following as part of your investment plan? Select all that apply.		
Public sector organisations - Yes	Private sector organisations – Yes, via representative business associations	Civil society organisations - Yes
Describe how you have engaged with any of these organisations. Give examples where possible.		
<p>NEDDC has a strong network of partner agencies across the public, private and community and voluntary sectors. This network formed the basis of the Local Partnership Group (LPG) approach taken by the Council with who it engaged over the past eight weeks to gather a breadth of views and local insights.</p> <p>To best harness the expertise and input within the time available a Wider LPG cohort has been identified. This forms the pool of partners from which invitees to LPG engagement sessions are identified to ensure appropriate sector representation.</p> <p>Stakeholder Engagement Survey (17th June – 1 July 2022) A stakeholder survey was developed and circulated to over 100 representatives from a range of organisations which form the Wider LPG cohort, including: the voluntary sector, local business representative groups, Local Enterprise Partnership, community-based, arts and physical activity organisations, colleges, universities and skills practitioners, employment experts from the Department of Work & Pensions, primary care and public health practitioners, Police and Fire Services, rural representatives, 2 Members of Parliament, 24 Parish Councils and 53 District Councillors, a number of whom are also County Councillors.</p> <p>To help with the design and delivery of the programme of interventions, the survey asked respondents to 'rate' their support for each project on a scale of 'strongly agree' to 'strongly disagree.' There was also an opportunity for the respondents to give comments and views via an open comment box after each project.</p> <p>The survey results were used to fine-tune the long list of projects and help to develop a robust, balanced delivery plan and timescales for the next three years.</p> <p>Local Partnership Group Stakeholder Workshop (30th June 2022) 18 LPG representatives were invited to an in-person stakeholder engagement workshop held at NEDDC's office on 30th June 2022 from 2-4pm. The programme of interventions was presented by sub-themes, followed by a lively, productive and constructive discussion between participants which helped to inform the final shortlist.</p> <p>Invitees included NEDDC and DCC Cabinet Members, the two MPs, NEDDC S151 Officer, NED Community Safety Partnership Chair, DCC Public Health, East Midlands Chamber, D2N2 Local Enterprise Partnership, Rykneld Homes, Citizen's Advice NED, Derbyshire Voluntary Action, Rural Action Derbyshire, DWP/JobCentre Plus, Chesterfield College and Derby University.</p>		

Summarise the governance structures you have in place, including how any advisory panels or associated partnership groups are made up	
<p>NEDDC has adopted the accountability of the UKSPF through its elected leadership and will consider the support to activity through its established transparent delegated decision-making procedures, which includes consideration by the Council's Section 151 Officer.</p> <p>Facilitation of NEDDC's UKSPF governance approach will be through the Partnership Strategy Team and the dedicated UKSPF Programme Officer. LPG partners will be informed of progress, priorities and requests for involvement through periodic engagement sessions and electronic correspondence. The Terms of Reference of the LPG are based upon those successfully developed and implemented through the Bolsover North East Derbyshire LEADER Approach Local Action Group.</p> <p>On a case by case basis representatives from the Wider LPG partner agencies will be invited to participate and advise as part of the delivery development and decision-making process, to ensure that the appropriate delivery approaches are selected (such as developing the thematic application criteria for open competition and being involved in the assessment and recommendation process). Involvement will be determined based upon sectoral, strategic and technical expertise and will be focused at the NEDDC UKSPF theme level to ensure that those participating can add particular value rather than simple information exchanges, which can be addressed through the correspondence and engagement sessions.</p> <p>As noted above, the Wider LPG Cohort includes the voluntary sector, local business representative groups, Local Enterprise Partnership, community-based, arts, and physical activity organisations, colleges, universities and skills practitioners, employment experts from JobCentre Plus/Department for Work & Pensions, primary care and public health practitioners, Police and Fire Services, rural representatives, 2 Members of Parliament, 24 Parish Councils and 53 District Councillors, a number of whom are also County Councillors. As the programme develops the Council will reserve the right to extend its LPG membership to ensure that the expertise of appropriate partners and representative groups can be harnessed in order to maximise impact.</p>	
Confirm all MPs covering your lead local authority have been invited to join the local partnership group.	
Yes	
<p>Both MPs representing North East Derbyshire District Council form part of the Local Partnership Group (LPG), included in the survey and invited to the LPG Stakeholder Workshop. NEDDC hosted briefing sessions to share the initial design of the programme of interventions with Lee Rowley, MP for North East Derbyshire (21 June 2022) and Mark Fletcher, MP for Bolsover (29 June 2022). Both MPs gave their endorsements and support for the UKSPF programme of interventions, recognising to focus on projects that maximise outcomes and adds value given the £2.5 million funding pot allocated to NEDDC. MP Lee Rowley noted that the communities like places to look 'nice,' emphasising his particular support for the public realm, brighter business and parks and play areas development themes.</p>	
Are there MPs who are not supportive of your investment plan?	
No	
(If Yes) Who are the MPs that are not supportive and outline their reasons why.	
N/A	

Project Selection

PROJECT SELECTION	
Are you intending to select projects in any way other than by competition for funding?	
Yes	
(If Yes) Describe your approach to selecting projects, and why you intend to do it this way.	
<p>Competition for funding will be the primary route taken to select projects and/or project delivery bodies, either through traditional bidding rounds or commissioning through the Council's compliant procurement process. This is to ensure openness and transparency and harness the best possible ideas, outcomes, value for money and partner contributions that will benefit the District.</p> <p>For example, NEDDC envisage commissioning third party providers for the following projects:</p> <p>Town Centre Improvements: Pride in the Public Realm with oversight from NEDDC Green Space and Routeways: Quality Parks and Play Areas via a possible framework agreement Green Space and Routeways: Sustainable Walking and Cycling Route Developments Green Space and Routeways: Chesterfield Canal Improvements Engaged and Enriched Communities: Inclusive Communities Engaged and Enriched Communities: Enhancing Village Halls and Community Hubs via competitive grant scheme Town Centre Improvements: Brighter Business Scheme via a third party delivery agent with NEDDC providing oversight Growing and Sustaining Businesses: Advice and Guidance through a direct commission with local delivery partners Skills for the Future: Sustainable Energy Skills for Existing Trades via commission of a reputable training provider.</p> <p>Some existing contracts may be extended in length or intensity in accordance with appropriate practice, such as the youth activity or Voluntary and Community Sector (VCS) advice agency support. This includes the project:</p> <p>Engaged and Enriched Communities: Activities for Younger People Engaged and Enriched Communities: Inclusive Communities</p> <p>Some delivery will be directly provided in-house, such as the establishment of posts and ringfenced additional resources which contribute to activity to support the tourism and business support agendas. This will add value to the core resources already committed by the Council and facilitates the Levelling Up approach. This will include:</p> <p>Engaged and Enriched Communities: Exploring the District together with the commissioning providers.</p>	

DO YOU INTEND TO WORK WITH OTHER PLACES ON ANY OF THE INTERVENTIONS WHICH FALL UNDER THE COMMUNITIES AND PLACE INVESTMENT PRIORITY?	
Which interventions do you intend to collaborate on? Select all that apply.	
Intervention	Tick if applicable
<i>A full list of nation-specific interventions is available in the relevant annex to the Prospectus.</i>	
E3: Creation of and improvements to local green spaces, community gardens, watercourses and embankments, along with incorporating natural features into wider public spaces.	✓
E9: Funding for impactful volunteering and/or social action projects to develop social and human capital in local places.	✓
E11: Investment in capacity building and infrastructure support for local civil society and community groups.	✓

Describe any interventions not included in this list?
N/A
Who are the places you intend to collaborate with?
Chesterfield Borough Council and Rotherham Metropolitan Borough Council.

DO YOU INTEND TO WORK WITH OTHER PLACES ON ANY OF THE INTERVENTIONS WHICH FALL UNDER THE SUPPORTING LOCAL BUSINESS INVESTMENT PRIORITY?	
Which interventions do you intend to collaborate on? Select all that apply.	
Intervention	Tick if applicable
<i>A full list of nation-specific interventions is available in the relevant annex to the Prospectus.</i>	
N/A	
Describe any interventions not included in this list?	
N/A	
Who are the places you intend to collaborate with?	
N/A	

DO YOU INTEND TO WORK WITH OTHER PLACES ON ANY OF THE INTERVENTIONS WHICH FALL UNDER THE PEOPLE AND SKILLS INVESTMENT PRIORITY?	
Which interventions do you intend to collaborate on? Select all that apply.	
Intervention	Tick if applicable
<i>A full list of nation-specific interventions is available in the relevant annex to the Prospectus.</i>	
E39: Green skills courses targeted around ensuring we have the skilled workforce to achieve the government’s net zero and wider environmental ambitions.	✓
Describe any interventions not included in this list?	
N/A	
Who are the places you intend to collaborate with?	
Bolsover District Council and Chesterfield Borough Council	

Public Sector Equality Duty

PUBLIC SECTOR EQUALITY DUTY

How have you considered your public sector equality duty in the design of your investment plan?

In line with NEDDC's "Joint Equality and Diversity Policy for Service Delivery," NEDDC is committed to equalities as employers and in delivering the services they provide to all sections of the community. We believe that no person should be treated unfairly and are committed to eliminating all forms of discrimination, advancing equality and fostering good relations between all groups in society.

Public sector equality underpins all the policy, projects, and programmes undertaken at NEDDC. In designing the UKSPF Investment Plan, NEDDC seeks to develop projects and programmes that meets the economic, environmental, and social needs of the residents of NEDDC to improve the quality of life and boost economic outcome, whilst instilling a sense of community pride.

General Duty

The general equality duty sets out the broad aim to advance equality by requiring public bodies to consider equality issues in every aspect of their work. The public sector duty helps public sector organisations to implement the general duty by setting out what they should do to achieve compliance and to advance equality.

To meet the general equality duty, the Councils must demonstrate due regard to the need to:

- Eliminate discrimination, harassment, victimisation and any other prohibited conduct
- Advance equality of opportunity
- Foster good relations between different groups

The duty to have due regard is a continuing duty which cannot be delegated to any organisation exercising public functions on behalf of either or both authorities.

The law requires that public authorities demonstrate that they have had 'due regard' to the three aims of the equality duty in their decision-making. Assessing the potential impact on equality of proposed changes to policies, procedures and practices where relevant and proportionate is one of the key ways in which the Council demonstrates that they have had 'due regard'. This is to ensure that the authority can identify and then mitigate or objectively justify any adverse impact resulting from the policy or practice.

The Brown principles derive from case law and define what having 'due regard' means in practice for public authorities, as set out in s.2.21 of the Equality & Human Rights Commission's Technical Guidance on the Public Sector Equality Duty: England (August 2014). The Councils have regard to the Brown principles in exercising due regard to their obligations under the Equality Act 2010:

- Those responsible for the duty to have due regard must consciously bring it to mind when considering the duty. If they do not or if their appreciation of the duty is incomplete or mistaken, the courts will deem that due regard has not been applied.
- The due regard duty must be fulfilled before and at the time that a particular policy is being considered. Compliance with the duty should not be treated as a rearguard action after a decision to implement the policy in question. It must be exercised with rigour and with an open mind. Due regard involves more than a tick box exercise. The "substance and reasoning" of the decision must be examined.
- A failure to make explicit reference to the relevant positive equality duty will not, of itself, be fatal to a court's decision.
- The due regard duty cannot be delegated to a third party by the public authority charged with it.
- The duty is ongoing. It is good practice for public authorities to keep an adequate record showing that they have considered their equality duties and pondered relevant questions.

- When applying the “due regard” test, the public authority must take into account whatever countervailing factors are relevant in the circumstances.

How will you consider your public sector equality duty when implementing your investment plan, including in the selection of projects?

As noted above and reflected in the Council’s “Joint Equality and Diversity Policy for Service Delivery:”

The law requires that public authorities demonstrate that they have had ‘due regard’ to the three aims of the equality duty in their decision-making. Assessing the potential impact on equality of proposed changes to policies, procedures and practices where relevant and proportionate is one of the key ways in which the Council demonstrates that they have had ‘due regard’. This is to ensure that the authority can identify and then mitigate or objectively justify any adverse impact resulting from the policy or practice.

The Brown principles derive from case law and define what having ‘due regard’ means in practice for public authorities, as set out in s.2.21 of the Equality & Human Rights Commission’s Technical Guidance on the Public Sector Equality Duty: England (August 2014). The Councils have regard to the Brown principles in exercising due regard to their obligations under the Equality Act 2010:

- Those responsible for the duty to have due regard must consciously bring it to mind when considering the duty. If they do not or if their appreciation of the duty is incomplete or mistaken, the courts will deem that due regard has not been applied.
- The due regard duty must be fulfilled before and at the time that a particular policy is being considered. Compliance with the duty should not be treated as a rearguard action after a decision to implement the policy in question. It must be exercised with rigour and with an open mind. Due regard involves more than a tick box exercise. The “substance and reasoning” of the decision must be examined.
- A failure to make explicit reference to the relevant positive equality duty will not, of itself, be fatal to a court’s decision.
- The due regard duty cannot be delegated to a third party by the public authority charged with it.
- The duty is ongoing. It is good practice for public authorities to keep an adequate record showing that they have considered their equality duties and pondered relevant questions.
- When applying the “due regard” test, the public authority must take into account whatever countervailing factors are relevant in the circumstances.

The Council also adheres to its compliant procurement process to ensure openness and transparency and harness the best possible ideas, outcomes, value for money and partner contributions that will benefit the District.

Risks

RISKS	
Have you identified any key risks that could affect delivery, for example lack of staff or expertise?	
Yes	
(If Yes) Describe these risks or issues, including the contingency measures you have in place to mitigate them.	
<p>Staffing Capacity: Resignation/Turnover of Staff or Delay in Recruitment For any resignations, the Assistant Director (Steve Lee) will ensure that there is sufficient hand-over briefing and training to new team members before the staff leaves his/her post to ensure continuity. NEDDC intends to advertise the new NED UKSPF Programme Officer position (new dedicated role, from 4% allocation) as soon as the UKSPF Investment Plan is approved with a view of getting the newly appointed officer in post by January 2023 at the very latest. To ensure seamless communications, a UKSPF monthly meeting will be organised with project team (see Team Resource below) involved in the delivery of UKSPF programme.</p> <p>Delays with Commissioning Third Party: With a robust programme delivery schedule and strategy in place, NEDDC will ensure the programme brief is clear and concise with the expected outputs and outcomes stated in the brief. NEDDC expects to receive high quality bids from various providers and are keen to work collaboratively to ensure the UKSPF meets its targets over the next three years.</p> <p>External Factors for Capital Projects: Potential delays associated with capital projects such as the public realm and revitalising park areas and playground include adverse weather conditions and issues with supply chain and labour storages. Some capital projects may be subject to planning approvals which NEDDC will work together with the respective directorates to ensure the timescales are met to avoid delays in the programme delivery.</p>	
Have you identified any key fraud risks that could affect UKSPF delivery?	
No	
(If Yes) Describe these risks or issues, including the contingency measures you have in place to mitigate them.	
NEDDC has checks in place and do not anticipate fraud risks for this UKSPF.	

4. CAPACITY AND CAPABILITY

In this section, we will ask you about:

- The capacity and capability of your team to manage funding
- The resources you have in place for work related to UKSPF

Your answers here will help us know how to support you with delivery. They will not affect the amount of funding you will get.

Answer as honestly as possible.

TEAM RESOURCE
How many people (FTE) will be put in place to work with UKSPF funding?
Overarching Core Programme Delivery (UKSPF scheme facilitation) 2.5FTE: <ul style="list-style-type: none"> • 1.0FTE NED UKSPF Programme Officer position (new dedicated role, from 4% allocation) • 0.2FTE Assistant Director – Transformation & Communication (in-kind) • 0.2FTE Partnership Strategy Officer (in-kind) • 0.2FTE Partnership Development Officer (in-kind) • 0.5FTE Partnership Strategy Support Officer (in-kind) • 0.2FTE Communications Officer (in-kind) • 0.2FTE Finance and Procurement Officer (in-kind) Theme/Project Specific Delivery (1.0FTE): <ul style="list-style-type: none"> • 0.3FTE Economic Development Officers (in-kind), overseeing Public Realm, Brighter Business, Business Advice and Skills activity • 0.2FTE Streetscene Officer (in-kind), overseeing Parks and Play Areas activity • 0.2FTE Tourism Officer (in-kind), overseeing Exploring the District activity • 0.2FTE Communications Manager (in-kind), overseeing Exploring the District activity • 0.1FTE Community Safety Manager (in-kind), overseeing Activities for Young People
Describe what role these people will have, including any seniority and experience.

- Strong capability: Has extensive experience and/or a proven track record of delivery in this area.
- Strong capacity: High degree of confidence that there is enough staffing/resource to manage funding in this area.
- Some capability: Has previous experience of delivery in this area.
- Some capacity: Confident that there is enough staffing/resource to manage funding in this area.
- Limited capability: Does not have previous experience and/or no track record of delivery in this area.
- Limited capacity: Limited confidence that there is enough staffing/resource to manage funding in this area. Additional resource may be needed to support delivery.

CAPACITY AND CAPABILITY		
How would you describe your team's current experience of delivering funding and managing growth funds?		
Very experienced	Some experience	No previous experience
How would you describe your team's current capability to manage funding for procurement?		
Strong capability	Some capability	Limited capability
How would you describe your team's current capacity to manage funding for procurement?		
Strong capacity	Some capacity	Limited capacity
How would you describe your team's current capability to manage funding for subsidies?		
Strong capability	Some capability	Limited capability
How would you describe your team's current capacity to manage funding for subsidies?		
Strong capacity	Some capacity	Limited capacity

Communities & Place

COMMUNITIES AND PLACE CAPACITY AND CAPABILITY		
Does your local authority have any previous experience of delivering the Communities and Place interventions you have select?		
Yes		
How would you describe your team’s current capability to manage funding for Communities and Place interventions?		
Strong capability	Some capability	Limited capability
Describe the key capability challenges (if you have any) for delivering Communities and Place interventions. This may include challenges within your local authority and/or your local/regional delivery system.		
Competition between various local authorities to commission specialist contractors who will likely be in high demand due to potential for similar activities/projects funded through UKSPF being commissioned across the U.K.		
Describe what further support would help address these challenges.		
Flexibility is key to ensure a successful UKSPF programme delivery. Having the ability to reprofile UKSPF annual allocations forward or back into other financial years will be helpful. This will help mitigate the some of the intra-local authority competition for third party providers as discussed above to take advantage of the availability of contractors who unexpectedly become free to deliver the planned activity.		
It would also be helpful to understand what other nearby local authorities are intending to support in case there is scope to potentially collaborate on similar projects (if applicable). Toward this end, a regional UKSPF working group may be useful to share best practices.		
How would you describe your team’s current capacity to manage funding for Communities and Place interventions?		
Strong capability	Some capability	Limited capability
Describe the key capacity challenges (if you have any) for delivering Communities and Place interventions. This may include challenges within your local authority and/or your local/regional delivery system.		
The primary challenge is the lack of time capacity to dedicate to delivery from colleagues supporting the Theme/Project Specific Delivery due to their pressures from core roles.		
This will be addressed through regular engagement from the Programme Officer and discussions at NEDDC’s Senior Management Team to manage capacity and find pragmatic solutions when capacity is stretched.		
Describe what further support would help address these challenges.		
Towards this end, it may be sensible for DLUHC to ring-fence a small pot of funds for additional ‘programme support’ for district councils to apply for.		

Supporting Local Business

SUPPORTING LOCAL BUSINESS CAPACITY AND CAPABILITY
Does your local authority have any previous experience of delivering the Supporting Local Business interventions you have select?

Yes		No	
How would you describe your team’s current capability to manage funding for Supporting Local Business interventions?			
Strong capability		Limited capability	
Describe the key capability challenges (if you have any) for delivering Supporting Local Business interventions. This may include challenges within your local authority and/or your local/regional delivery system.			
As discussed earlier, competition between local authorities and district councils to commission specialist contractors who will likely be in high demand due to potential for similar activities/projects funded through UKSPF being commissioned across the U.K.			
Describe what further support would help address these challenges.			
As above, flexibility is key to ensure a successful UKSPF programme delivery. Having the ability to reprofile UKSPF annual allocations forward or back into other financial years will be helpful. This will help mitigate the some of the intra-local authority competition for third party providers as discussed above to take advantage of the availability of contractors who unexpectedly become free to deliver the planned activity.			
How would you describe your team’s current capacity to manage funding for Supporting Local Business interventions?			
Strong capability		Limited capability	
Describe the key capacity challenges (if you have any) for delivering Supporting Local Business interventions. This may include challenges within your local authority and/or your local/regional delivery system.			
The primary challenge is the lack of time capacity to dedicate to delivery from colleagues supporting the Theme/Project Specific Delivery due to their pressures from core roles.			
This will be addressed through regular engagement from the Programme Officer and discussions at NEDDC’s Senior Management Team to manage capacity and find pragmatic solutions when capacity is stretched.			
Describe what further support would help address these challenges.			
Towards this end, it may be sensible for DLUHC to ring-fence a small pot of funds for additional ‘programme support’ for district councils to apply for.			

People & Skills

PEOPLE AND SKILLS CAPACITY AND CAPABILITY			
Does your local authority have any previous experience of delivering the People and Skills interventions you have select?			
Yes		No	
How would you describe your team’s current capability to manage funding for People and Skills interventions?			
Strong capability		Limited capability	
Describe the key capability challenges (if you have any) for delivering People and Skills interventions. This may include challenges within your local authority and/or your local/regional delivery system.			

<p>Whilst the Council has some experience working with training providers on the skills agenda, this has not been a primary function of NEDDC. To overcome gaps the experience of partners will be harnessed through the LPG.</p>		
<p>Describe what further support would help address these challenges.</p>		
<p>NEDDC would welcome examples of operational best practice in commissioning People and Skills interventions.</p>		
<p>How would you describe your team’s current capacity to manage funding for People and Skills interventions?</p>		
Strong capability	Some capability	Limited capability
<p>Describe the key capacity challenges (if you have any) for delivering People and Skills interventions. This may include challenges within your local authority and/or your local/regional delivery system.</p>		
<p>Given that NEDDC is a rural district, there are concerns on the ability to operate at appropriate scale to develop a comprehensive skills programmes. To overcome this, NEDDC welcomes opportunities to collaborate with other Local Authorities to commission on a wider geographical footprint in order to achieve scale and meaningful outcomes that drives economic growth and productivity.</p>		
<p>Describe what further support would help address these challenges.</p>		
<p>NEDDC cannot comment on what further support would be required until barriers are identified in greater detail. In line with having flexibility to bring spend forward or backwards, NEDDC would also welcome the opportunity to amend the programme plan if required to address identified barriers.</p>		

SUPPORT TO DELIVERY UKSPF

All lead authorities can use up to 4% of their UKSPF allocation to support the delivery of their chosen interventions but by exception, lead authorities will be able to use more than 4%. Are you planning to use more than 4%?

NO

(If Yes) Explain why you wish to use more than 4%.

N/A – NEDDC intent to use the allocated 4% to support the delivery of programmes.

5. APPROVALS

Before submitting your investment plan, you should have approval from your:

- *Chief Executive Officer*
- *Section 151 Officer*
- *Leader of your lead authority*

NEDDC's Cabinet consists of the following individuals:

- Councillor Alex Dale (Chair & Leader of the Council) – Portfolio Holder for Overall Strategic Leadership
- Councillor Charlotte Cupit - Portfolio Holder for Environment and Planning
- Councillor Mark Foster – Portfolio Holder for Council Services
- Councillor Paul Parkin – Portfolio Holder for Finance
- Councillor Carolyn Renwick – Portfolio Holder for Housing and Community Safety
- Councillor Alan Powell – Portfolio Holder for Leisure, Communities and Communications
- Councillor Jeremy Kenyon – Portfolio Holder for Economy, Transformation & Climate Change

On Wednesday, 6th July 2022, Steve Lee, Assistant Director – Transformation & Communication presented a draft UKSPF investment plan to the Cabinet outlining the programme of interventions by thematic areas. On 21st July 2022, a final UKSPF-Investment Plan application was submitted to the Cabinet for review and approval.

Do you have approval from your Chief Executive Officer for this investment plan?

- Yes
- No

Do you have approval from your Section 151 Officer for this investment plan?

- Yes
- No

Do you have approval from the leader of your lead authority for this investment plan?

- Yes
- No

If you do not have approval from any of these people, please explain why this is:

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Additional documents

You will have received an email giving you access to a folder where you will need to upload supporting evidence to your investment plan. All applicants must complete and upload the following spreadsheet to the folder prior to submitting their investment plan:

- UKSPF Expenditure Profile spreadsheet
- UKSPF Indicative Deliverables spreadsheet

Your investment plan submission will be considered incomplete without the required documents.

Have you completed and uploaded the two spreadsheets to the SharePoint folder as requested?

- Yes
- No

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